





TEN, Ltd. Q3 & 9mo 2024 Earnings Presentation

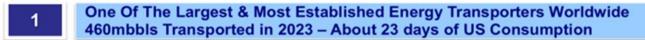


This presentation may contain forward-looking statements that are not based on historical fact, including without limitation, statements containing the words "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates" and similar expressions. Because these forward-looking statements involve known and unknown risks and uncertainties, there are important factors that could cause actual results, events or developments to differ materially from those expressed or implied by these forward-looking statements. Such factors include those risks described from time to time in Tsakos Energy Navigation Ltd's (TEN) filings with the Securities and Exchange Commission, including, without limitation, the risks described in TEN's most recent Annual Report on Form 20-F on file with the Securities and Exchange Commission. These factors should be considered carefully and you are cautioned not to place undue reliance on such forward-looking statements. All information is current as of the date of this presentation, and TEN undertakes no duty to update this information.



#### WHY TEN:

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Green Energy Program – Largest DF Operator - Carrier of Choice to Energy Majors



7 Low-Cost Efficient Operator – High Fleet Utilization Strong Management Sponsorship 30%+

Solid Balance Sheet - Fleet FMV @ \$4.0 billion - Low Debt (\$1.8 billion) 30 million common shares Outstanding

9 Very Low Valuation – 2023 EPS \$9.04 – Major Clients Av. P/E: 10.0x

STOCK MATERIALLY UNDERVALUED - GROWTH & VALUE OPPORTUNITY



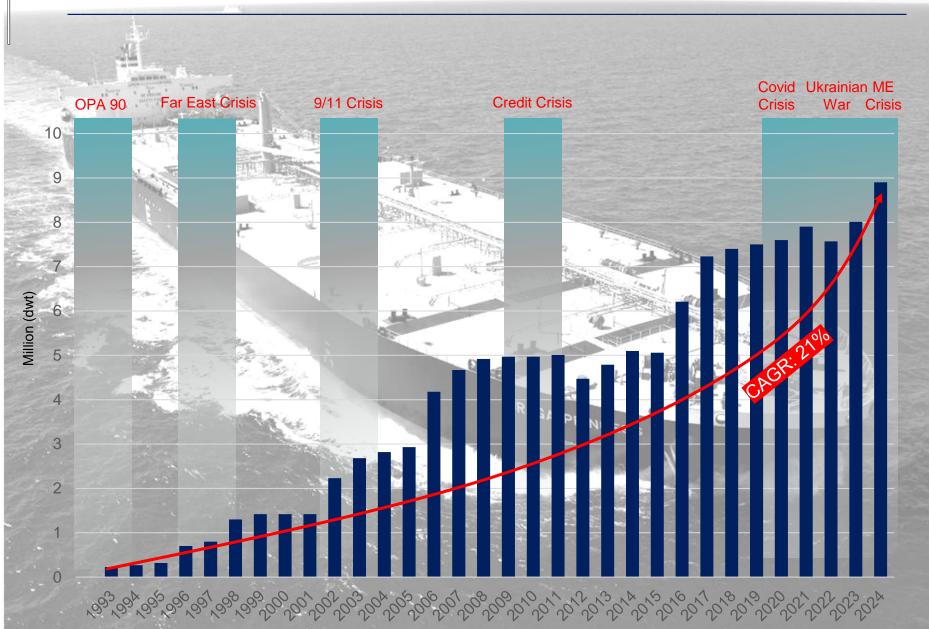








## Crisis-Resistant Growth Model Spanning Four Decades





### Diversified Fleet - Secured Revenues - Market Upside - Greenship Growth

			Dwt	Built	Yard	Hull	Ice Class/Other
O	1	Ulysses	300,000	2016	South Korea	DH	
VLCC	2	Dias I	300,000	2020	South Korea	DH	Scrubber Fitted
>	3	Hercules	300,000	2017	South Korea	DH	Scrubber Fitted
	4	Dr Irene Tsakos	157,000	2025	South Korea	DH	Scrubber Fitted
	5	Silia T	157,000	2025	South Korea	DH	Scrubber Fitted
	6	Artemis Voyager	158,000	2020	South Korea	DH	Scrubber Fitted
	7	Apollo Voyager	158,000	2020	South Korea	DH	Scrubber Fitted
	8	Popi Sazaklis	157,583	2018	South Korea	DH	Super Eco
	9	Eurovision	158,000	2013	South Korea	DH	
SUEZMAX		Euro	158,000	2012	South Korea	DH	
E		Antarctic (1)	163,216	2007	South Korea	DH	1A
SU	12	Arctic (1)	163,216	2007	South Korea	DH	1A
	13	Alaska	163,250	2006	South Korea	DH	1A
	14	Archangel	163,216	2006	South Korea	DH	1A
	15	Decathlon	158,000	2012	South Korea	DH	
	16	Dimitris P	158,000	2011	South Korea	DH	
	17	Spyros K	158,000	2011	South Korea	DH	
	18	Pentathlon	158,000	2009	South Korea	DH	
		Caribbean Voyager	115,000	2020	South Korea	DH	Scrubber Fitted
		Mediterranean Voyager	115,000	2019	South Korea	DH	Scrubber Fitted
		Bergen TS	112,700	2017	South Korea	DH	
	22	Sola TS	112,700	2017	South Korea	DH	1B
	23	Oslo TS	112,700	2017	South Korea	DH	1B
		Stavanger TS	112,700	2017	South Korea	DH	1B
	_	Marathon TS	112,700	2017	South Korea	DH	1B
×	_	Parthenon TS	112,700	2016	South Korea	DH	
MA		Leontios H	112,700	2016	South Korea	DH	
AFRAMAX		Thomas Zafiras	112,700	2016	South Korea	DH	
ΑF		Elias Tsakos	112,700	2016	South Korea	DH	
		Uraga Princess	105,344	2010	Japan	DH	
	-	Asahi Princess	105,372	2009	Japan	DH	
		Maria Princess	105,392	2008	Japan	DH	
		Aspen	112,460	2019	South Korea	DH	Scrubber Fitted / 1A
		Alpes	112,460	2018	South Korea	DH	Scrubber Fitted / 1A
	35	• •	105,354	2010	Japan	DH	
		Ise Princess	105,361	2009	Japan	DH	
L	37	Sakura Princess (1)	105,365	2007	Japan	DH	

			Dwt	Built	Yard	Hull	Ice Class/Other
ш	38	Ithaki DF	115,000	2024	South Korea	DH	LNG Powered
AFRAMAX DF	39	Chios DF	115,000	2024	South Korea	DH	LNG Powered
	40	Ran DF	115,000	2023	South Korea	DH	LNG Powered
\A	41	Njord DF	115,000	2023	South Korea	DH	LNG Powered
AFF	42	DF Montmartre	110,000	2023	PRC	DH	LNG Powered
	43	DF Mystras	110,000	2023	PRC	DH	LNG Powered
LR2	44	Propontis	117,055	2006	South Korea	DH	1A
П	45	Promitheas	117,055	2006	South Korea	DH	1A
	46	Andes	68,439	2003	Japan	DH	
	47	Sunrise	74,000	2016	South Korea	DH	
	48	Sunray	74,000	2016	South Korea	DH	
	49	Chantal	74,329	2009	South Korea	DH	
_	50	World Harmony	74,200	2009	South Korea	DH	
LR	51	Selini (2)	74,296	2009	South Korea	DH	
ΑX	52	Salamina (2)	74,251	2009	South Korea	DH	
PANAMAX LR1	53	Selecao	74,296	2008	South Korea	DH	
AN	54	Socrates	74,327	2008	South Korea	DH	
Δ.	55	NB TBN	73,500	2028	PRC	DH	Scrubber Fitted
	56	NB TBN	73,500	2028	PRC	DH	Scrubber Fitted
	57	NB TBN	73,500	2028	PRC	DH	Scrubber Fitted
	58	NB TBN	73,500	2028	PRC	DH	Scrubber Fitted
	59	NB TBN	75,000	2027	PRC	DH	Scrubber Fitted
R	60	NB TBN	50,000	2026	PRC	DH	Scrubber Fitted
MR	61	NB TBN	50,000	2026	PRC	DH	Scrubber Fitted
	62	Byzantion (2)	37,275	2007	South Korea	DH	1B
HANDY	63	Bosporos (2)	37,275	2007	South Korea	DH	1B
Ψ¥	64	Andromeda	37,061	2007	South Korea	DH	1A
Τ.	65	Aegeas	37,061	2007	South Korea	DH	1A
9	66	Maria Energy	86,000	2016	South Korea	DH	174,000m <sup>3</sup>
LNG	67	Tenergy (1)	81,479	2021	South Korea	DH	174,000m <sup>3</sup>
S	68	Anfield	154,850	2026	South Korea	DH	DP2
Ê	69	Paris 24	154,350	2025	South Korea	DH	DP2
Ā	70	Athens 04	154,350	2025	South Korea	DH	DP2
1	71	Porto	155,000	2022	South Korea	DH	DP2
Ę	72	Lisboa	157,000	2017	South Korea	DH	DP2
SHUTTLE TANKERS	73	Rio 2016	157,000	2013	South Korea	DH	DP2
ᄼ	74	Brasil 2014	157,000	2013	South Korea	DH	DP2

As at Nov. 22, 2024: Fixed TC / TC w/Profit Share / Spot

1) Sale & Leaseback

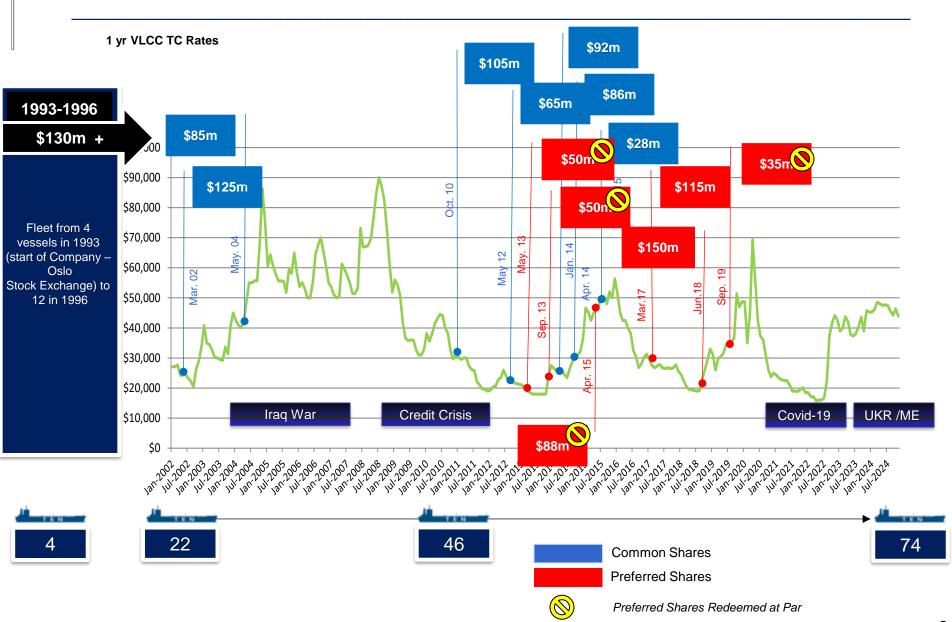
2) 51% owned

NBs

31 out of 62 Vessels in the Water or **50%** with Market Exposure (Spot + TC P/S) 49 out of 62 Vessels in the Water or **79%** in Secured Revenue Contracts (TC + TC P/S)



#### Capital Markets Access - Successful Countercyclical Growth



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### Industrial Model – Strategic Alliances – Repeat Business – Dual-Fuel Growth



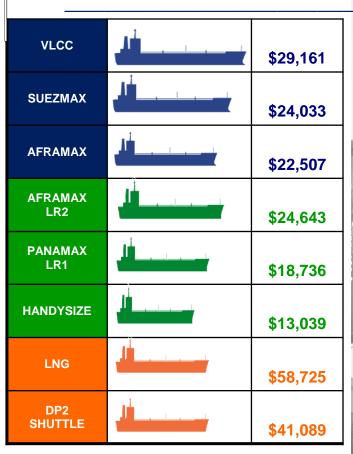
Long-Term, Blue-Chip, Customer Base Consisting of Major Global Energy Concerns

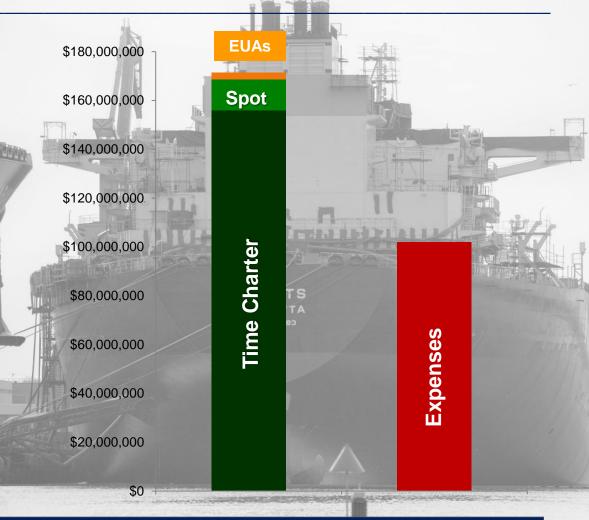
Transporter of Choice for Major Energy Companies – ExxonMobil TEN's Largest Charterer

Followed by Equinor, Shell, Chevron, TotalEnergies & BP – Av. Clients P/E: 10.0x



#### Timely Acquisitions => Q3 2024 B/E rates (B/E after OpEx, G&A, Int. and Depreciation)





Every \$1,000pd Increase in Spot Rates has a Positive \$0.16 Impact in Annual EPS (Based on Current Vessels in Spot Contracts Only and Q3 2024 Common Shares Outstanding)

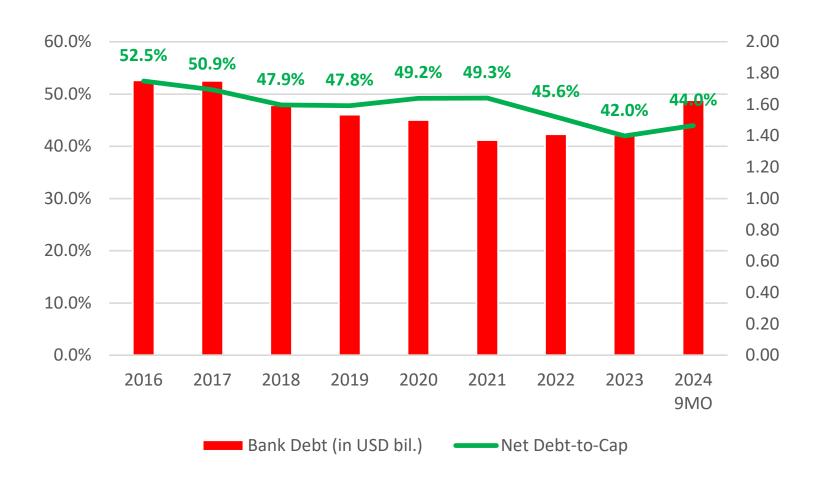
Note

Spot net of Voyage Expenses (including EUAs)

Expenses = Opex +Finance Expenses+ Commissions + Overheads + Charter Hire - Interest Income



### Managing Bank Debt an Integral Part of Strategy





#### Fleet Renewal and Greenship Growth

#### Since 1/1/2023:

## **Divestments**

- 13 vessels Sold
  - 1 x LNG Carrier
  - 2 x Suezmax
  - 2 x Aframax
  - 6 x MR Product
  - 2 x Handy Product

Average Age: 17.5 years

Total DWT: 1.0 million

# Growth

- 21 vessels Contracted/Acquired
  - 3 x NB DP2 Shuttle
  - 2 x NB Suezmax
  - 5 x NB LR1 Panamax
  - 2 x NB MR Product
  - 4 x NB DF LR2 (Delivered)
  - 2 x DF LR2 (Delivered)
  - 2 x Aframax (Delivered)
  - 1 x Suezmax (Delivered)

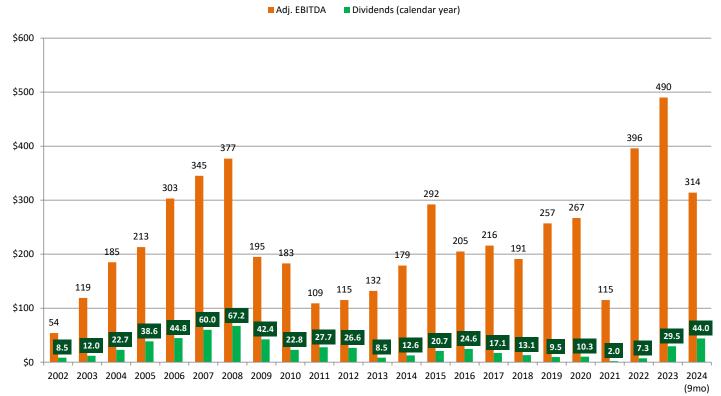
Average Age: 1.0 years

Total DWT: 2.3 million



#### Healthy Dividends Through Market Cyclicality and Growth

- ☐ Common Stock Dividend Continuity Management aims on semi-annual dividend distributions
- 2024 total dividend payment at \$1.50 per common share vs. \$1.00 for 2023 operations 50% increase
- □ 1<sup>st</sup> semi-annual dividend for 2024 at **\$0.60** per common share (paid in July 2024) and 2<sup>nd</sup> semi-annual dividend for 2024 of \$0.90 per common share (to be paid in December 2024)
- □ TEN has always paid a dividend reflective of market irrespective of cyclicality; \$870 million in both preferred and common stock dividend payments \$573 million in common stock dividend payments since 2002 NYSE listing averaging approximately \$25 million per year Average yield of 5.25%
- □ Long-term nature of Company's employment policy to known industrial concerns provides cash flow sustainability and visibility





# Historical Solid Performance – Healthy Liquidity

Expressed in million USD	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Av. Number of Vessels	27.3	26.1	33.8	41.7	44.1	46.6	46.1	47.8	47.9	47.5
Total Revenues	\$318	\$296	\$428	\$501	\$623	\$445	\$408	\$395	\$394	\$418
Net Income / (Loss)	\$129.7	\$127.3	\$158.4	\$114.2	\$168.4	\$42.6	\$3.2	\$(55.1)	\$(33.8)	\$(9.2)
Adj. EBITDA	\$198	\$215	\$303	\$345	\$377	\$195	\$183	\$109	\$115	\$132
Cash & Cash equivalents	\$117	\$146	\$179	\$189	\$321	\$304	\$284	\$183	\$162	\$173
Vessels' net book value	\$636	\$711	\$1,459	\$1,928	\$2,155	\$2,131	\$2,262	\$2,236	\$2,088	\$2,173
Net Debt/Cap	32%	32%	56%	59%	57%	57%	56%	59%	58%	55%

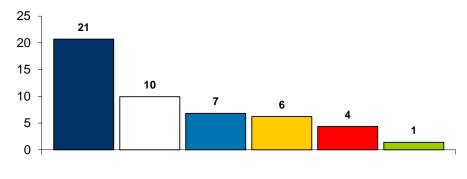
Expressed in million USD	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 9mo
Av. Number of Vessels	49.0	49.2	52.6	62.5	64.3	64.2	65.0	65.4	65.5	59.5	61.8
Total Revenues	\$501	\$588	\$482	\$529	\$530	\$597	\$644	\$546	\$860	\$890	\$616
Net Income / (Loss)	\$33.5	\$156.2	\$55.7	\$20.4	\$(32.9)	\$42.7	\$59.2	\$(59.2)	\$204	\$327	\$157
Adj. EBITDA	\$179	\$292	\$205	\$216	\$191	\$257	\$267	\$115	\$396	\$490	\$314
Cash & Cash equivalents	\$214	\$305	\$198	\$203	\$220	\$198	\$172	\$127	\$309	\$377	\$386
Vessels' net book value	\$2,199	\$2,053	\$2,677	\$3,028	\$2,829	\$2,633	\$2,615	\$2,402	\$2,580	\$2,600	\$2,948
Net Debt/Cap	51%	44%	53%	51%	48%	48%	48%	49%	46%	42%	44%



#### Global Oil Demand Strong

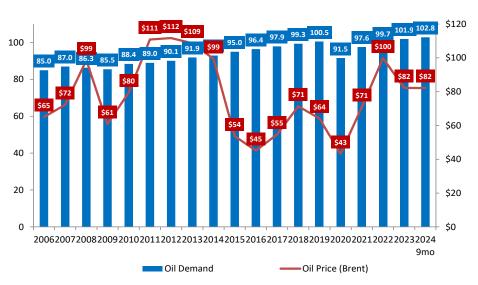
BARRELS OF OIL PER CAPITA PER ANNUM (Source: Energy Outlook Statistical Review of World Energy - June 2024)

- ☐ Strong potential of China and India with a combined population of 2.8 billion in a world of 8.0 billion. Their per capita oil consumption is at extremely low levels and have already embarked on an aggressive industrialization program
- ☐ If China reaches the same levels of consumption as Thailand, Chinese oil demand (based on existing population) would rise to 18mbpd
- ☐ China and India will continue to play a significant role in global oil demand as urbanization continuous
- ☐ Trading dislocations created by current geopolitical turmoil continue to be additive to tanker freight rates and asset prices
- ☐ World oil demand reached a record 102.8 mbpd in 2024. For 2025 growth is expected to be around 1.0mbpd
- Global GDP is expected to grow by 3.2% in 2024 and 3.2% in 2025
- ☐ The ongoing crisis in the Ukraine, the Middle East and the incidents in the Red Sea have created a **global redrawing of trade routes** leading to an increase in oil tanker voyages **Positive for ton-mile demand**



■United States □Japan ■Europe ■Thailand ■China (incl. HK) ■India

#### Oil Price vs. Global Oil Demand (in mbpd)





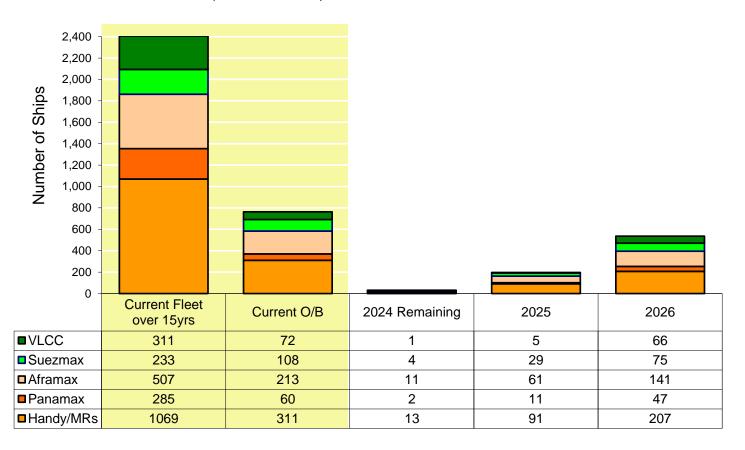
#### Low NB Orderbook vs. Fleet Over 15 Years Old

□ Total **NB Orderbook** of **764 tankers** to join the fleet over the next three years vs. **2,405 vessels over 15 years,** in a global tanker fleet of **5,372** vessels, that are expected to depart the competitive fleet in the same timeframe (This does NOT include 1,134 vessels in the 10-14year age bracket most of which will be around the 15-year age mark by 2025-28)

☐ Fleet over 20 years: 16.8%

☐ Fleet over 15 years: 44.8% (3.2x Orderbook)

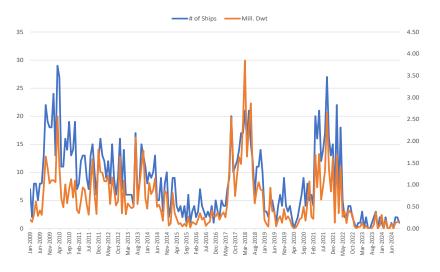
■ Low Orderbook: 14.2% (in October 2024)

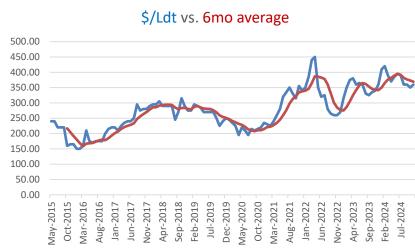




#### Scrapping Activity Contained Amid Healthy Market & Shadow Fleet

- □ Scrapping remains resilient as tanker markets continue to be strong. BUT...
  - ✓ Upcoming regulations and ongoing debate for alternative propulsion fuels should lead to increased scrapping activity particularly as scrap prices remain elevated
  - ✓ Older vessels are getting out of favor for long-term charter business Some pickup in scrapping activity of late
  - ✓ Market sources suggest that up to 900 vessels, primarily over 15 years of age, are engaged in Shadow Fleet operations (transportation of sanctioned oil) This is approximately 17% of the total tanker fleet
- ☐ In 2018 **171** vessels were scrapped of **20.1m** dwt
- ☐ In 2019 49 vessel were scrapped of 3.4m dwt
- ☐ In 2020 48 vessels were scrapped of 3.5m dwt
- ☐ In 2021 **181** vessels have been scrapped of **14.2m** dwt
- ☐ In 2022 **70** vessels have been scrapped of **5.5m** dwt
- ☐ In 2023 **15** vessels have been scrapped of **0.8m** dwt
- ☐ In 2024 (until October) 9 vessels have been scrapped of 1.0m dwt







# Financial Highlights

		Three mo September 3	nths ended	Nine months ended September 30 (unaudited)				
STATEMENT OF OPERATIONS DATA		2024	2023			2024		2023
Voyage revenues	\$	200,158	\$	186,659	\$	615,801	\$	669,32
Voyage expenses		35,059		34,260		118.482		119,05
Charter hire expense		3,503		6,079		14,611		18,60
Vessel operating expenses		49,088		50,670		147,416		145,613
Depreciation and amortization		41,335		36,298		118,356		106,70
General and administrative expenses		14,222		6,344		29,453		25,838
Gain on sale of vessels				<u>-</u>		(48,662)		(81,198
Total expenses		143,207		133,651		379,656	_	334,60
Operating income		56,951	_	53,008		236,145		334,720
Interest and finance costs, net		(32,209)		(24,044)		(87,407)		(72,893
Interest income		3,217		3,221		11,152		10,109
Other, net		46		154		120		(26
Total other expenses, net		(28,946)		(20,669)		(76,135)		(62,810
Net income		28,005		32,339		160,010		271,910
Less: Net income attributable to the noncontrolling interest  Net income attributable to Tsakos Energy Navigation Limited	\$	(1,465) <b>26,540</b>	\$	(1,110) <b>31,229</b>	\$	(3,051) <b>156,959</b>	\$	(3,490 <b>268,42</b> 0
Effect of preferred dividends	· <del>-</del>	(6,750)	· <del></del>	(6,750)	· <del></del>	(20,250)	· <del>-</del>	(23,434
Undistributed income allocated to restricted stock participating securities		(0,700)		(0,700)		(481)		(20,404
Deemed dividend on Series D preferred shares		-		-		-		(3,256
Net income attributable to common stockholders of Tsakos Energy	•	40.700	•	04.470	Φ.	400.000	Φ.	044 70
Navigation Limited	\$	19,790	\$ <u> </u>	24,479	» <u>—</u>	136,228	\$	241,730
Earnings per share, basic	\$ \$	0.67	\$	0.83	\$	4.62	\$	8.19
Earnings per share, diluted	<u>ъ</u>	0.67	\$	0.83	<u> Ф</u>	4.62	\$	8.19
Weighted average number of common shares, basic		29,505,603		29,505,603		29,505,603		29,505,603
Weighted average number of common shares, diluted		29,611,829		29,505,603		29,505,603	_	29,505,603
BALANCE SHEET DATA	Se	eptember 30 2024	De	ecember 31 2023				
Cash		385,901		376,694				
Other assets		175,852		236,800				
Vessels, net		2,948,547		2,600,021				
Advances for vessels under construction and acquisitions  Total assets	<u> </u>	203,103 3,713,403	<u> </u>	150,575 3,364,090				
Debt and other financial liabilities, net of deferred finance costs	*	1,778,816	Ť	1,562,657				
Other liabilities		186,218		1,562,657				
Stockholders' equity		1,748,369		1,652,647				
Total liabilities and stockholders' equity	\$	3,713,403		3,364,090				



# Financial Highlights (Cont.)

		Three mo	Nine months ended					
OTHER FINANCIAL DATA		mber 30			Septe	ember 30	0	
		2024		2023		\$ 2024 \$ 219,879 \$ (422,861) \$ 172,189 \$ 33,390 \$ 9,306		2023
Net cash provided by operating activities	\$	59,657	\$	44,573	\$	219,879	\$	303,075
Net used in investing activities	\$	(66,349)	\$	(90,866)	\$	(422,861)	\$	(53,841)
Net cash (used in) provided by financing activities	\$	(29,328)	\$	(94,296)	\$	172,189	\$	(165,168)
TCE per ship per day	\$	32,539	\$	31,349	\$	33,390	\$	37,262
Operating expenses per ship per day	\$	9,188	\$	10,174	\$	9,306	\$	9,620
Vessel overhead costs per ship per day	\$	2,493	\$	1,187	\$	1,741	\$	1,593
		11,681		11,361		11,047		11,213
FLEET DATA								
Average number of vessels during period		62.0		58.1		61.8		59.4
Number of vessels at end of period		62.0		59.0		62.0		59.0
Average age of fleet at end of period	Years	10.0		10.6		10.0		10.6
Dwt at end of period (in thousands)		7,613		7,293		7,613		7,293
Time charter employment - fixed rate	Days	3,044		2,477		8,529		7,062
Time charter and pool employment - variable rate	Days	1,484		1,532		4,237		4,887
Period employment coa at market rates	Days	0		0				147
Spot voyage employment at market rates	Days	767		1,130		2,835		3,406
Total operating days	·	5,295		5,139				15,502
Total available days		5,704		5,346		16,921		16,218
Utilization		92.8%		96.1%		· ·		95.6%

# Non-GAAP Measures Reconciliation of Net income to Adjusted EBITDA

	Three months ended September 30					Nine months ended September 30				
	2024		2023		2024			2023		
Net income attributable to Tsakos Energy Navigation Limited	\$	26,540	\$	31,229	\$	156,959	\$	268,420		
Depreciation and amortization		41,335		36,298		118,356		106,701		
Interest Expense		32,209		24,044		87,407		72,893		
Gain on sale of vessels		<u> </u>		<u> </u>		(48,662)		(81,198)		
Adjusted EBITDA	\$	100,084	\$	91,571	\$	314,060	\$	366,816		

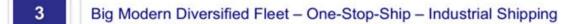




#### WHY TEN:







- Highest Caliber Repeat Clients
  Exxon 22% Equinor, Shell, Chevron, TotalEnergies & BP follow in excess 60%
- 5 Green Energy Program Largest DF Operator Carrier of Choice to Energy Majors
- Strong TC Exposure => \$1.8bil in Min. Secured Revenues + Extra Profits Through Profit Share Av. TC Duration 2.0 years
- 7 Low-Cost Efficient Operator High Fleet Utilization Strong Management Sponsorship 30%+
- Solid Balance Sheet Fleet FMV @ \$4.0 billion Low Debt (\$1.8 billion) 30 million common shares Outstanding
- 9 Very Low Valuation 2023 EPS \$9.04 Major Clients Av. P/E: 10.0x
- 10 STOCK MATERIALLY UNDERVALUED GROWTH & VALUE OPPORTUNITY









Notes

